

# Data Science in the Business World

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**Class 21**

**Smarter, cheaper, greener: *Vertical AI for business analytics***

**2026**

# Pre-Reading

## Creating Synthetic Experts with Generative Artificial Intelligence

*Kenan Institute of Private Enterprise Research Paper No. 4542949*

25 Pages • Posted: 20 Aug 2023 • Last revised: 7 Dec 2023

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Date Written: December 5, 2023

### Abstract

Classification is paramount in today's data-rich environment as marketers increasingly depend on machine learning to distill intelligence from vast amounts of unstructured text such as news, reports, and social media. Modern classification models swiftly identify constructs of interest, such as sentiment or product categorizations to inform research and managerial decision-making. Training an effective classification model requires many correctly labeled examples. While simple constructs can be labeled via crowdsourcing, more abstract and multifaceted constructs necessitate expert labelers—a scarce resource. We study whether generative AI, specifically ChatGPT4, can replace domain experts for identifying a central marketing construct in microblogs: brands' marketing mix. We find that, unlike crowdsourced labels, those generated by ChatGPT4

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RANK  
47,225

9 [Citations](#)

# New opportunities with generative AI

Arora et al. (2024 Journal of Marketing) propose an **AI-Human hybrid approach** to qualitative and quantitative marketing research using GPT-4.

Goli and Singh (2024 Marketing Science) explore the viability of using GPT-4 to **emulating human survey respondents**, focusing on intertemporal choices.

Cao et al. (2024 Journal of Financial Economics) show that **combining AI computational power with human institutional knowledge** produces **superior stock return predictions** compared to either alone.

Boussioux et al. (2024 Organization Science) find that **individuals using GPT-4 generate creative solutions** comparable to human crowds at **95% lower cost**, though with reduced collective diversity.

Shalpegin et al. (2025 Journal of Operations Management) demonstrate how **generative AI accelerates** empirical operations research tasks like **literature classification** and **qualitative coding** from months to days.

de Kok (2025 Management Science) **establishes generative LLMs as valid research instruments for textual analysis in accounting**, solving both traditional tasks and previously human-only coding challenges.

Reisenbichler et al. (2025 Marketing Science) tailors **open-source LLM with human-in-the-loop layer** to generate better performing sponsored-search ad copy; show **when GenAI-driven SEA gains hold**.

# Cost and peril of generative AI



**Agentic AI's Token Paradox: When Cheaper Means More Expensive** *November 3, 2025*

**THE WALL STREET JOURNAL.**

**OpenAI Made a \$12 Billion Loss Last Quarter, Microsoft Results Indicate** *October 31, 2025*

**MIT report: 95% of generative AI pilots at companies are failing**  
*July 2025*

# Environmental toll of generative AI

**One query to ChatGPT** uses approximately **as much electricity** as one **light bulb** for about **20 minutes** (*Allen Institute for AI 2024*)

**Google's greenhouse gas emissions** in 2023 were **48% higher** than in 2019, according to its latest environmental report, **due to increasing energy demands from the greater intensity of AI compute.**

[2024 Environmental Report](#)

Starting in 2023, **Google** wrote in its sustainability report that it was **no longer maintaining operational carbon neutrality.**

In its [sustainability report](#), **Microsoft** said its **emissions grew by 29%** since 2020 due to the construction of more **datacenters** that are designed and optimized to **support AI workloads.**

# Challenges of generative AI

The **COST** of training large AI models has grown exponentially, making it challenging for firms to sustain their investments.  
*Stanford University (2023). [AI Index Report 2023](#)*

Less than half of organizations mitigate the risk they consider most relevant: **INACCURACY**.  
*McKinsey & Company (2023) [The State of AI in 2023: Generative AI's Breakout Year](#)*

The AI industry could soon be one of the largest contributors to **CARBON EMISSIONS**, if current trends continue. Sundberg, N. (2023). MIT Sloan Management Review. [Tackling AI's Climate Change Problem](#)

The aggregation of datasets for AI poses inherent **PRIVACY RISKS**, necessitating governance to protect sensitive information.  
*McKinsey & Company (2020). [Derisking AI by design: How to build risk management into AI development](#)*

Artificial intelligence models are getting bigger. But sometimes **SMALLER CAN BE SMARTER**.  
*Leffer, L. (2023). Scientific American. [When It Comes to AI Models, Bigger Isn't Always Better](#)*

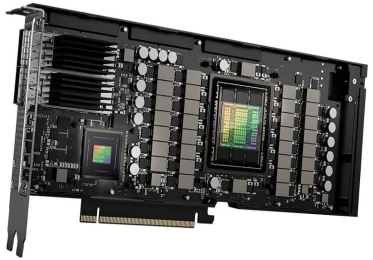
# Creating and operating generative AI

Training



<b>Supplier</b>	Meta	<b>Training H100 GPUs</b>	16,000	<b>Training electricity (MW)</b>	<b>52.428</b>
<b>Model</b>	llama-v3p1-405b-instruct	<b>Training GPU Hours</b>	30.840M	<b>Training CO<sub>2</sub> emissions (tons)</b>	<b>19,346</b>
<b>Parameters</b>	405 billion	<b>Training Days</b>	80	<i>corresponds to electricity for 14,979 households</i>	

H100 80GB



	<b>LOW PRICE</b> 			<b>5% OFF</b> 
Nvidia H100 NVL Tensor Core GPU \$39,000.00 Pre-owned itcreations.com Free delivery	Nvidia Tesla H100 80GB HBM2e 5120-Bit PCI-Express 5.0 x16 \$28,283.17 Usually \$31,345 Renewtech & more	NVIDIA H100 Tensor Core GPU \$24,500.00 Uvation Get it by Jun 27 (Free)	NVIDIA Redstone-Next GPU Baseboard 4 H100 SXM5 320GB... \$149,271.18 anafraishop.com	HPE P54868-001 NVIDIA H100 80GB PCIe Accelerator \$32,195.50 <del>\$33,890</del> ServerSupply.com Get it by Tue (Free)

*genAI is not your typical software*

Inference

Quantized: INT8

	VRAM (GB)	GPU (count)	Watts /h	CO <sub>2</sub> kg/h	CapEx GPU invest	CapEx /h	Power /h	Own h	Rent /h
H100 SXM 80GB	486	7	4,075	<b>1.50</b>	<b>\$ 210,000</b>	\$ 5.99	\$ 0.92	<b>\$ 7.01</b>	<b>\$ 26.23</b>

# Generative AI - bigger, better, overkill?

## Horizontal AI

today, predominately **genAI** models

- Applicable to a broad range of tasks
- Promises to revolutionize knowledge work
- Unwieldy
- Resource-hungry
- Difficult to build and run
- Largely closed and proprietary
- Centralized and under the control of few

Source: Scientific American (2023)

**Example:** OpenAI's GPT Models



## Vertical AI

such as **specialized classifiers**

- Build for individual tasks
- Known for efficiency and accuracy
- Deterministic
- Requires domain expertise for training

**Example:** OpenAI's Toxicity Classifier\*



***Why buy the Candy Store,  
when you just need a Lollypop?***

credit: anonymous industry manager, 2023

Many applications for **Vertical AI:** Today, **Brand Relationships** in Tweets


# Vertical AI by example of classifiers

Marketers increasingly depend on machine learning to distill **intelligence from** vast amounts of **unstructured data**

- News and social media
- Customer interactions
- Reports and policies
- Internal communications

**Classifiers** can swiftly **identify constructs of interest** in data

- Specific topics
- Bias and sentiment
- Compliance
- Emotions
- Customer Experience
- Dimensions of ESG

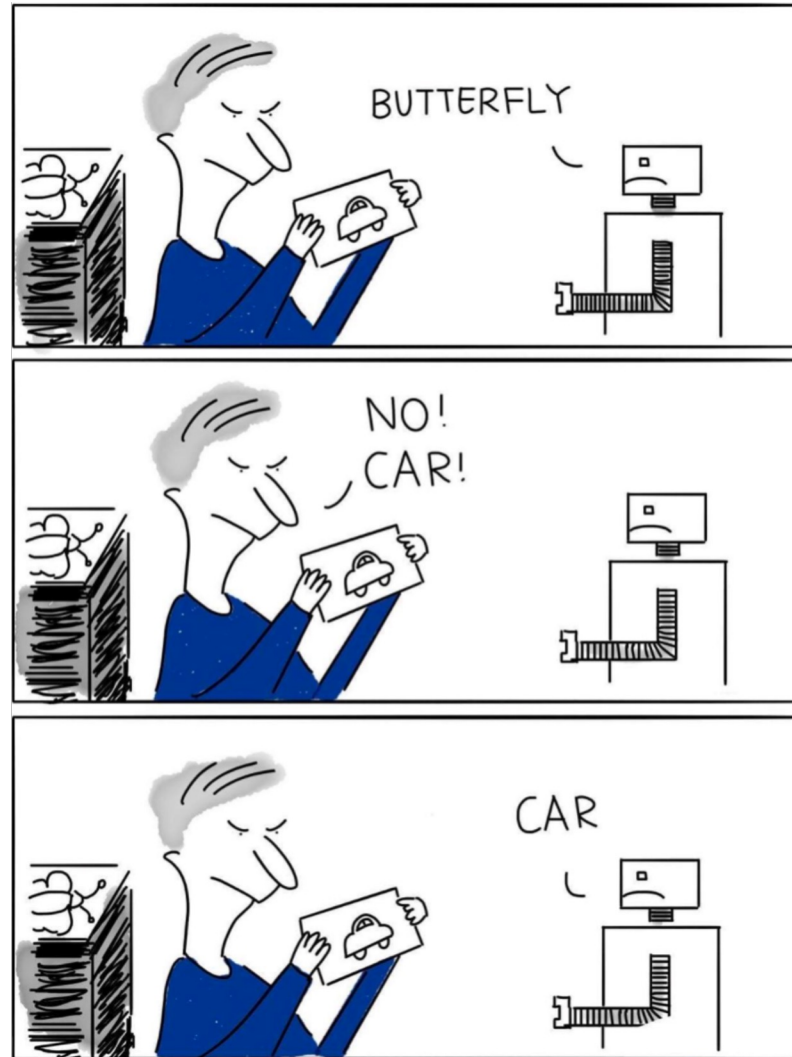


*Sort items into specific categories based on their characteristics*

Image by Midjourney

**Versatility of classifiers extends their utility across marketing functions and problems**

# Training a classifier



# Training a good classifier requires *labeled examples*

## **EASY** for *simple constructs*

*Straightforward; can be easily defined and measured*

- crowdsourcing (e.g., Amazon mTurk)
- fast and relatively low cost

## **DIFFICULT** for more *complex constructs*

*Multifaceted with higher levels of abstraction and ambiguity*

- requires domain experts
- scarce and expensive resource



***Complex constructs*** allow for richer insights

# Generative AI labeling



Ask generative AI to identify a complex construct of interest

- Easily accessible: dozens of models available  
e.g., *GPT, Claude, Grok, Gemini, Llama, Mistral, Deepseek, Nova*
- Represents vast body of (latent) information
- Many theoretically founded constructs in training data:  
books, reports, news articles, websites, etc.

**Good News:** Works well!

**Bad News:** Limitations

- Largely ***proprietary***
  - Full dependence on provider: access, pricing, capabilities
  - Privacy and confidentiality concerns
- ***Slow and costly***
- ***Limited reproducibility***

→ ***Not appropriate for many research & production environments***

# Synthetic Specialists

## What we get from genAI

### The Generalist (*horizontal AI*)

- Trained on vast body of information
- Ability to carry out many different tasks
- Excels at standard benchmarks



## What we need for analytics

### The Specialist (*vertical AI*)

- Identify a **specific** construct
- No third-party constraints
- Accurate, efficient, reproducible



***just a tiny piece = vertical AI***



### Synthetic Specialists ...

... **approximate** powerful AI with *much smaller, open-source Models*

- Fine-tune a pretrained model on specific task ...
- ... using training data labeled once by powerful genAI

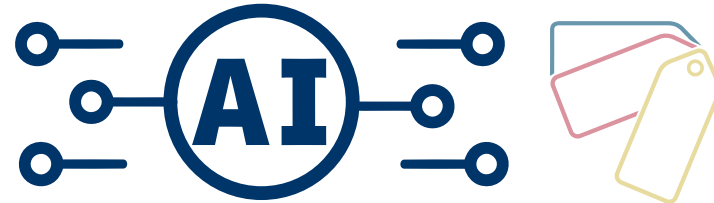
***Pull the Lollypop out of the Candy Store***

# Creating a Synthetic Specialist

① **Collect Data**  
and preprocess

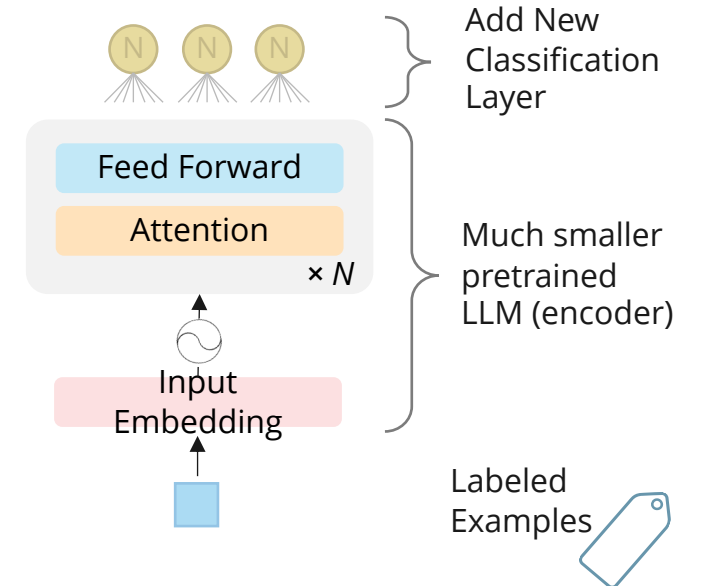


② Label Data with  
**Horizontal genAI Model**



**Generative Pretrained Transformer**  
(decoder) *2 Billion to 1.7 Trillion Parameters*

③ Fine-tune pretrained model  
to create **Synthetic Specialist**



**Synthetic Specialists** are **task specific approximations**  
of **Generalist AI Models**

- *Highly scalable and efficient*
- *Run on own infrastructure (e.g., laptop)*
- *Reproducible results*
- *Free from third-party constraints*

# Empirical Study

Analysts derive *insight from* the *co-occurrence* of *firms, brands*, and *products* in:

- *news*
- *financial reports*
- *online search*
- *social media*
- *...*

# What *relationships* might co-occurrence *capture*?

- *Competition (substitution)*
- *Collaboration (complementarity)*
- *Neither*

Trying to decide between @Lufthansa and @United for my Munich trip. Who's got the better legroom these days? ✈️🤔

Loving the new codeshare: booked on Lufthansa, connecting on United: seamless check-in and only one bag fee. #Teamwork in the skies! 🚀🧳

Just landed in IAD with @United ✈️! Now watching an @Lufthansa Airbus A350 heading down the runway. #sustainability #aviation

# Some examples of co-occurrence research

Research	Object	Data	Relationship	Qualified	Volume
Netzer et al. (2012), Marketing Science	Brands, Products	Blogs, forums, chat rooms	Competitive	<b>No</b>	~350K user posts
Tirunillai & Tellis (2014), Journal of Marketing Research	Brands	Product reviews, social media chatter	Competitive positioning	<b>No</b>	~860K reviews/posts
Araujo, Neijens & Vliegenthart (2017), International Journal of Advertising	Brands	Tweets	Brand endorsement /association	<b>No</b>	5,300 tweets
Lee & Bradlow (2011), Journal Marketing Research	Brands, Products	Customer reviews	Substitute / competitive proximity	<b>No</b>	450K reviews
He, Zha & Li (2013), Intl J. of Information Management	Brands	Social media posts	Competitive	<b>No</b>	~60K social posts
Hassan et al. (2019), Quarterly Journal of Economics	Firms	Earnings conference call transcripts	Political risk association	<b>No</b>	~170K call transcripts
Tang, Zhou & Hong (2019), J. of Risk and Financial Management	Firms	Financial news articles	Economic linkage	<b>No</b>	~2M news articles

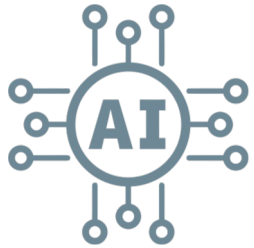
# Problem



**Co-occurrence carries meaning:** rich source of information

**Context matters:** unqualified co-occurrence can be misleading

**Qualification expensive:** data volume and complexity of construct



I propose a ***fast, inexpensive, and reliable approach*** to qualify co-occurrence in vast unstructured data: ***Train a specialized, vertical AI model with genAI***

# Brand relationships on Twitter

## Construct of Interest: Brand Relationships

- Competitive Intelligence
- Market Structure
- Opportunities for Collaboration

## Data: Consumers' posts on Twitter co-mentioning brands

- Vast and unstructured information source to marketers
- Lens on hearts and minds of consumers

## Task: Identify relationship from brand co-mentions

*substitutive, complementary, neither*



*Not only has @FedEx officially requested to change the name, @Nike has removed all @Redskins gear from its site!! this is HUGE. thank you. if Nike can do it so can everyone else.*



*So @McDonalds says they have all day breakfast but when I try @DoorDash won't let me order breakfast. WTF! #Food #McDonalds*



*I love to stay @Moxy hotels #awesome #vibe. But had to book @Westin #boring #oldfolks 💩💩💩💩*

# Data collection

**Brands** 499  
**Microblogs** Tweets co-mentioning brands

**Time** 2019 to 2021  
**Source** Twitter research API

**Validation Sample**  $N = 1,000$

**Human Experts** 4 human experts  
x 10 workshops x 1 hour = 40 hours

**Generative AI** 34 genAI Models   
3 sets of labels per Tweet

**Brand Relationships**

Substitutes	33%
Complements	27%
Neither	40%

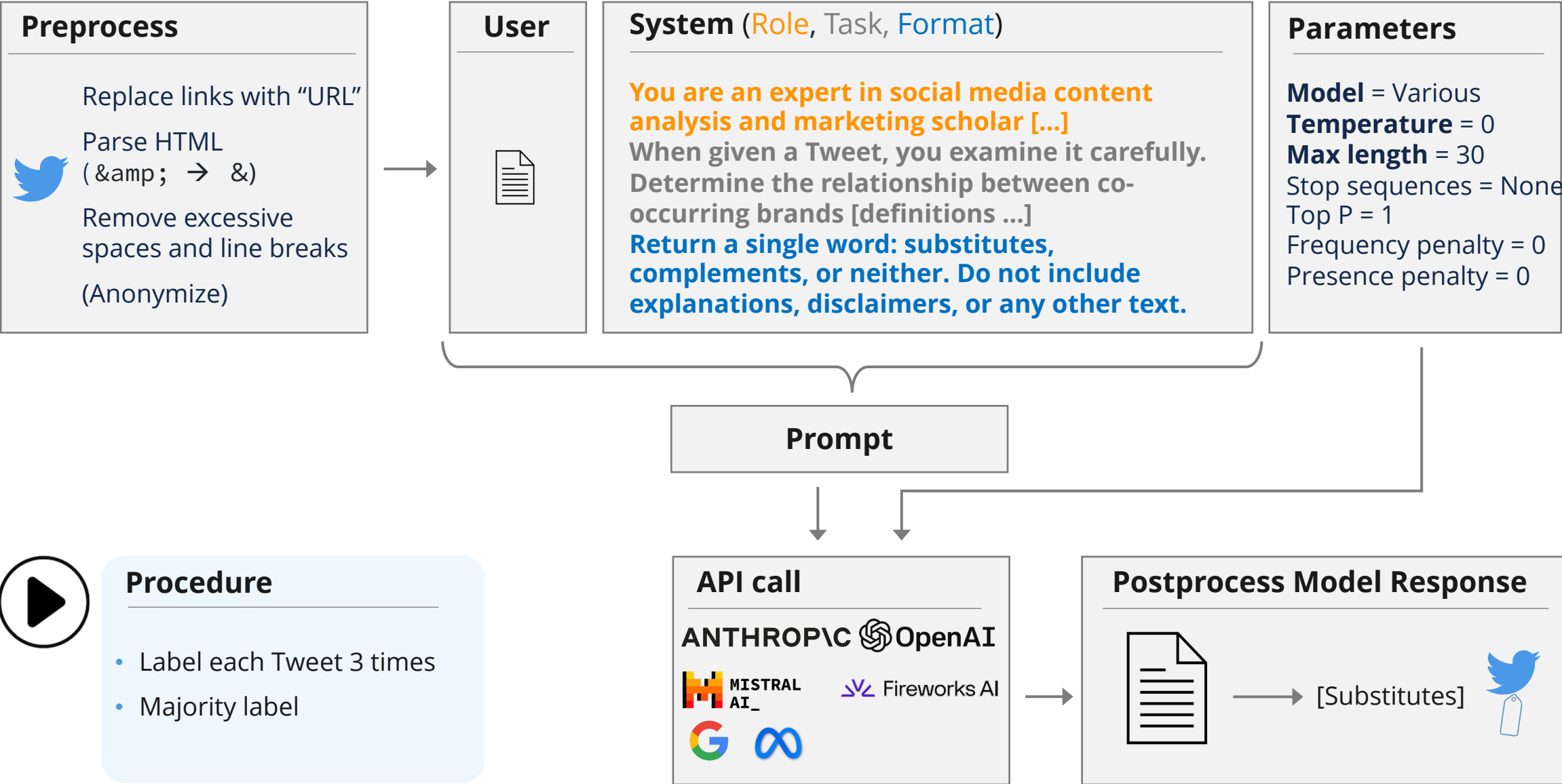
**Training Sample**  $N = 15,000$

**Generative AI Sample** 3 top performers on Validation  
3 sets of labels per Tweet

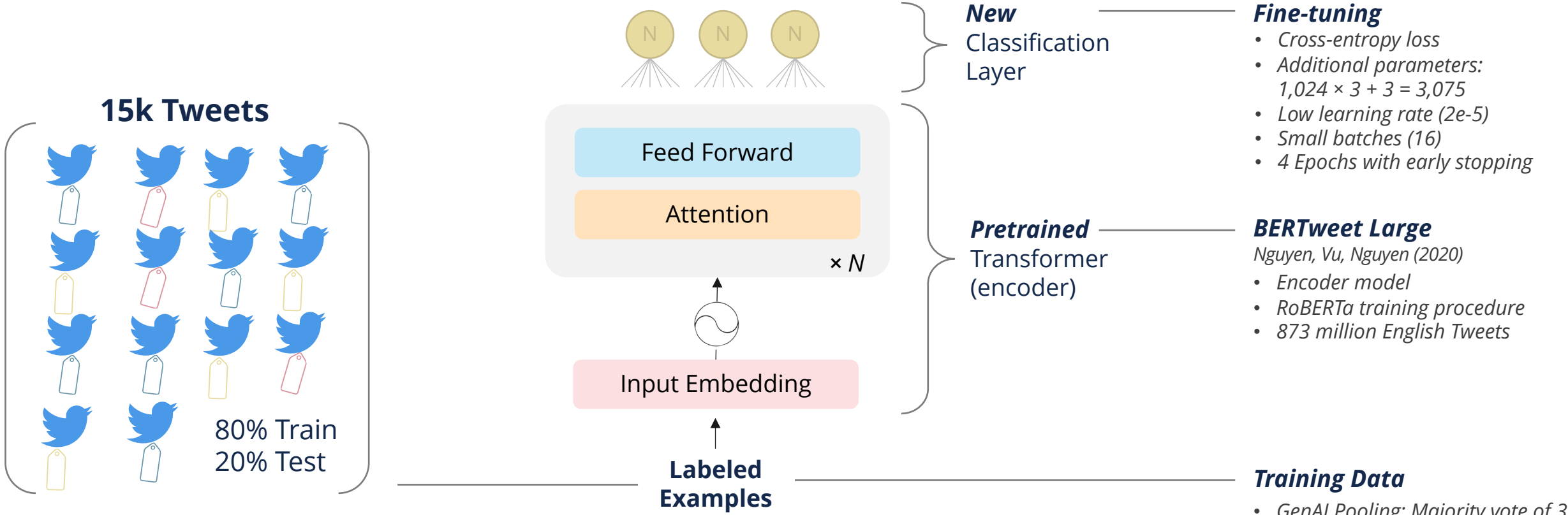
**Brand Relationships**

Substitutes	32%
Complements	27%
Neither	41%

# Labeling Tweets with genAI



# Fine-tuning a pretrained LLM



Generative Pretrained ~ **350 Billion** Transformer (GPT-4o) Parameters

vs.

~ **354 Million** BERTweet Large Parameters Bi-directional encoder



**1,000 x smaller model**

# Using the brand relationship Synthetic Specialist



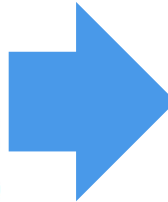
Oh man, the latte @Starbucks is so horrible and boring! They taste bland. Their special flavors are outdated and suck. 🤢 I wish they had something novel like a @Oreo latte!

```
# Imports
import pandas as pd, numpy as np, warnings, torch, re
from transformers import AutoModelForSequenceClassification, AutoTokenizer
from bs4 import BeautifulSoup
warnings.filterwarnings("ignore", category=UserWarning, module='bs4')

# Helper Functions
def clean_and_parse_tweet(tweet):
    tweet = re.sub(r"https?://\S+|www\.\S+", " URL ", tweet)
    parsed = BeautifulSoup(tweet, "html.parser").get_text() if "filename" not
    return re.sub(" " +, " ", re.sub(r'[:]+', '|', re.sub(r"\n+\n+", " ",
def predict_tweet(tweet, model, tokenizer, device, threshold=0.5):
    inputs = tokenizer(tweet, return_tensors="pt", padding=True, truncation=T
    probs = torch.sigmoid(model(**inputs).logits).detach().cpu().numpy()[0]
    return probs, [id2label[i] for i, p in enumerate(probs) if id2label[i] in

# Setup
device = "mps" if torch.backends.mps.is_built() and torch.backends.mps.is_ava
synxp = "dmx76/mmx_classifier_microblog_ENv02"
model = AutoModelForSequenceClassification.from_pretrained(synxp).to(device)
tokenizer = AutoTokenizer.from_pretrained(synxp)
id2label = model.config.id2label

# --->>> Define your Tweet <<---
tweet = "Best cushioning ever!!! 🤩🤩🤩 my zoom vomeros are the bomb!🤩!!! \
# Clean and Predict
cleaned_tweet = clean_and_parse_tweet(tweet)
probs, labels = predict_tweet(cleaned_tweet, model, tokenizer, device)
# Print Labels and Probabilities
print("Please don't forget to cite the paper: https://ssrn.com/abstract=45429
print(labels, probs)
```



Substitutes 0.11  
Complements 0.84  
Neither 0.05



[huggingface.co/models](https://huggingface.co/models)

	Speed (Tweets/s)	Cost (\$/Tweet)
OpenAI o3 via API*	~ 0.05	~ \$ .009
<b>Synthetic Specialist</b> on MacBook Pro**	<b>~ 43</b>	<b>~ 9.20e-7</b>

\*\* EUR 2.700 depreciated over 3 years, 50-watt energy consumption @ USD 0.17per kWh during inference  
\* 20 watt less laptop energy consumption than local inference

# Evaluation metric

Krippendorff's  $\alpha$  captures the degree of agreement beyond what would be expected by chance. Here, it measures the agreement between model labels and expert labels.

$$\alpha = 1 - \frac{O}{E}$$

$\alpha = 1$  perfect agreement  
 $\alpha = 0$  agreement expected by chance  
 $\alpha < 0$  suggests systematic disagreement

$\alpha > .800$  considered **reliable**\*  
 $.670 < \alpha < .800$  considered **acceptable**\*  
 $\alpha < .670$  considered **insufficient**\*

$O$  is the observed disagreement between expert and model  
 $E$  is the expected disagreement by chance.

\* Krippendorff, K. (2004). *Content Analysis: An Introduction to Its Methodology*. 2nd ed., Sage Publications.

$$O = \frac{1}{N} \sum_{i=1}^N \frac{1}{2(2-1)} \sum_{l=1}^L \sum_{m=1}^L o_{il} \cdot o_{im} \cdot d_{lm}$$

vs.

$$E = \frac{1}{N} \sum_{i=1}^N \sum_{l=1}^L \sum_{m=1}^L p_l \cdot p_m \cdot d_{lm}$$

where:

$o_{il}$  is 1 if the rater assigned label  $l$  to Tweet  $i$ , otherwise 0

for nominal data (like the 4Ps):  
 $d_{lm} = 1$  if  $l \neq m$   
 $d_{lm} = 0$  if  $l = m$

where:

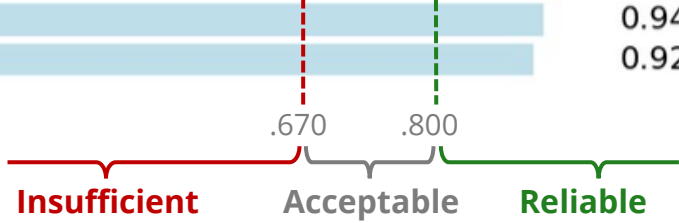
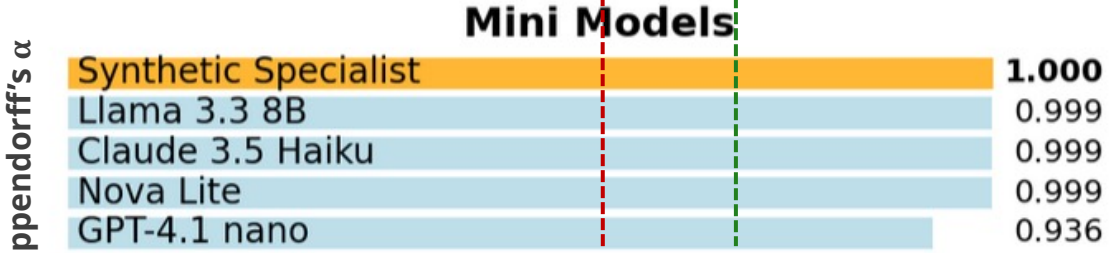
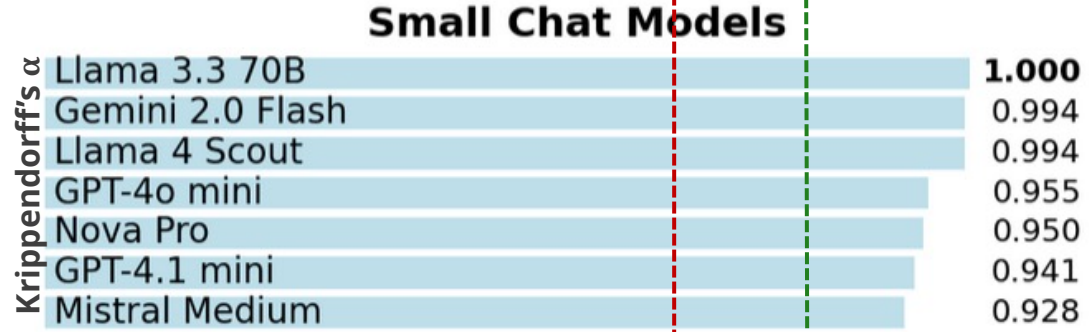
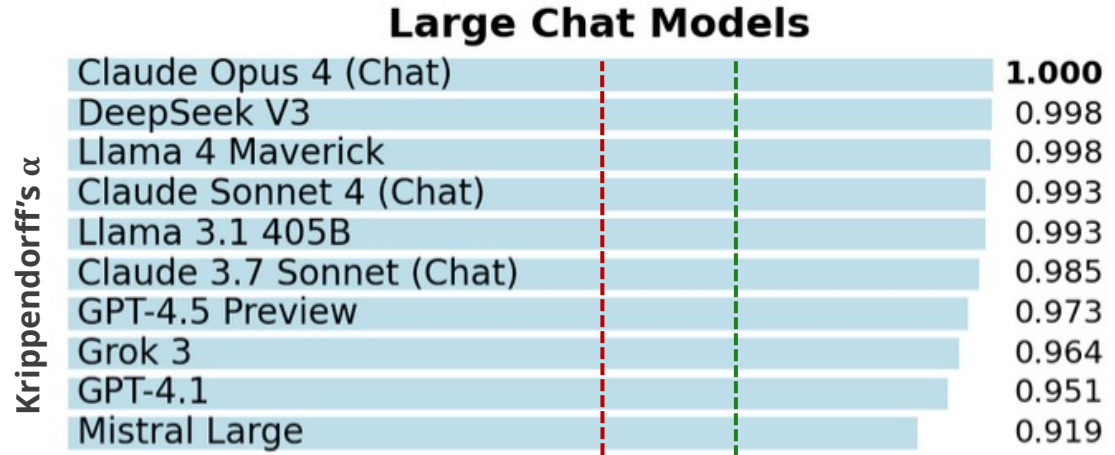
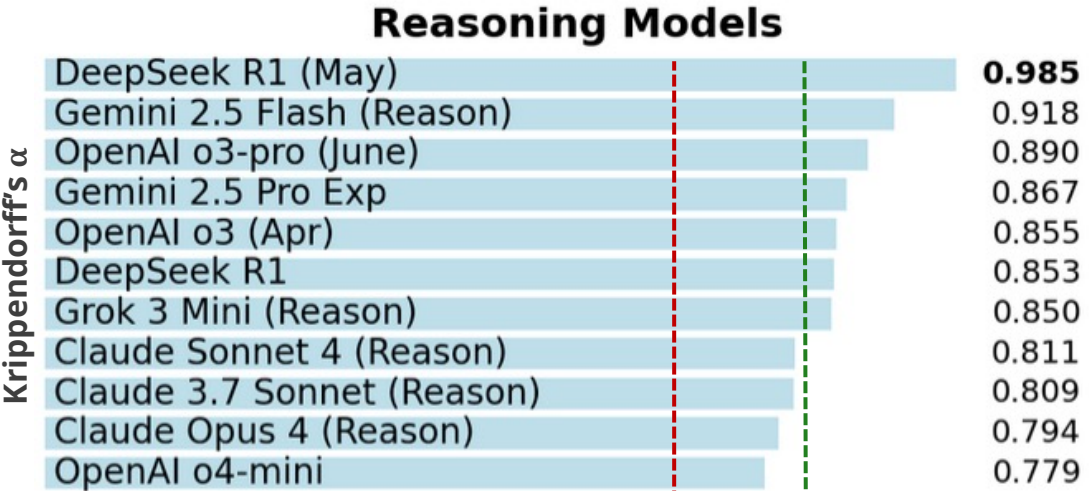
$p_l$  is the proportion of Tweets labeled  $l$ , calculated as:

$$p_l = \frac{\sum_{i=1}^N o_{il}}{N \cdot 2}$$

$N$  total number of Tweets (examples) being labeled.  
 $m = 2$  number of raters: Experts and Model(s).  
 $L = 4$  number of labels corresponding to the 4Ps of Marketing (Product, Price, Place, Promotion).

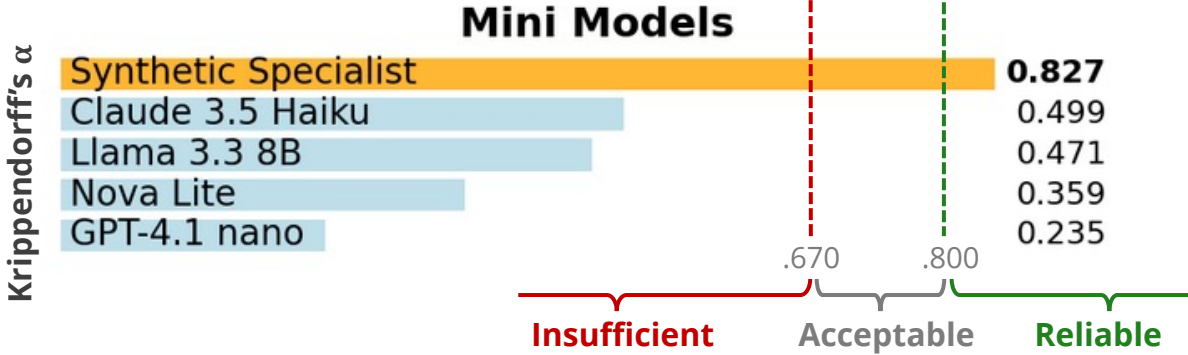
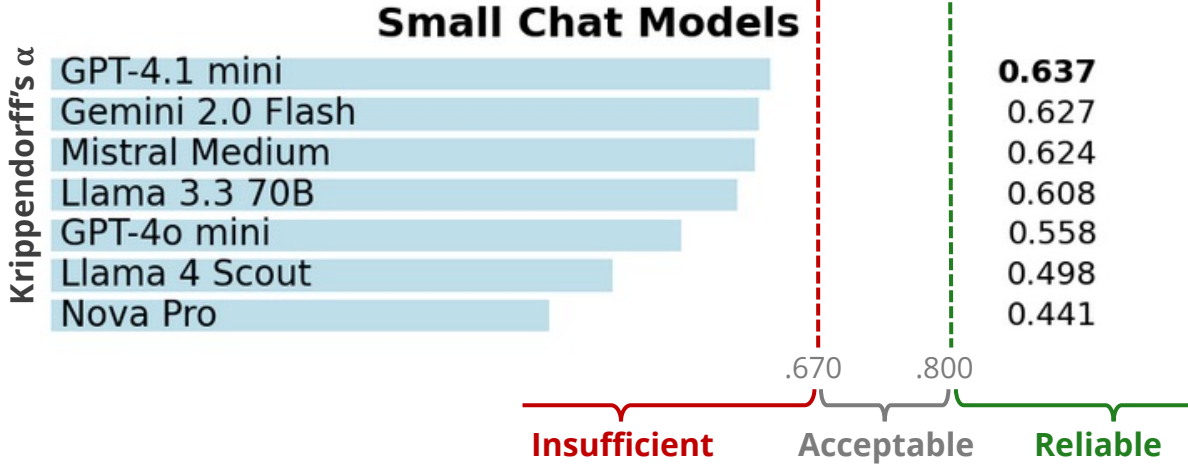
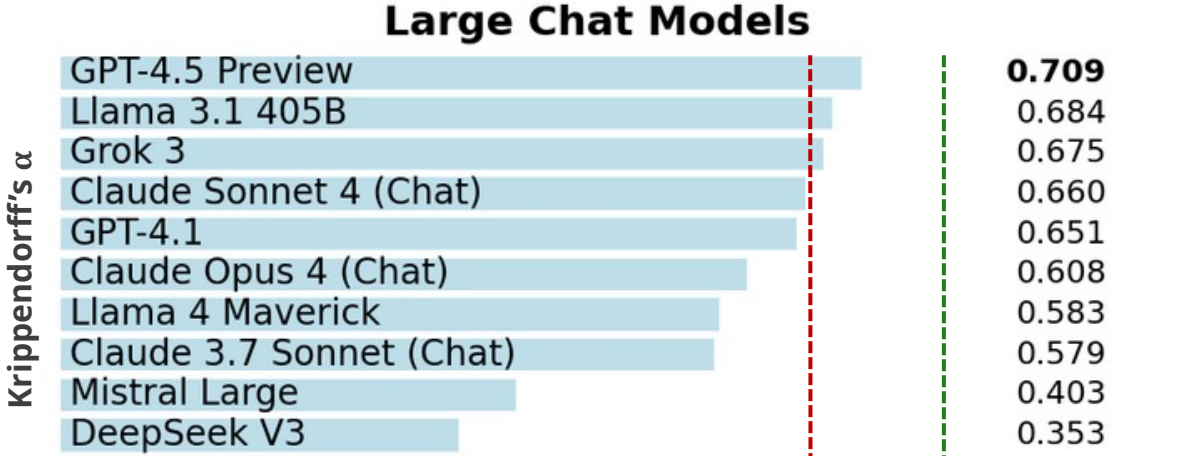
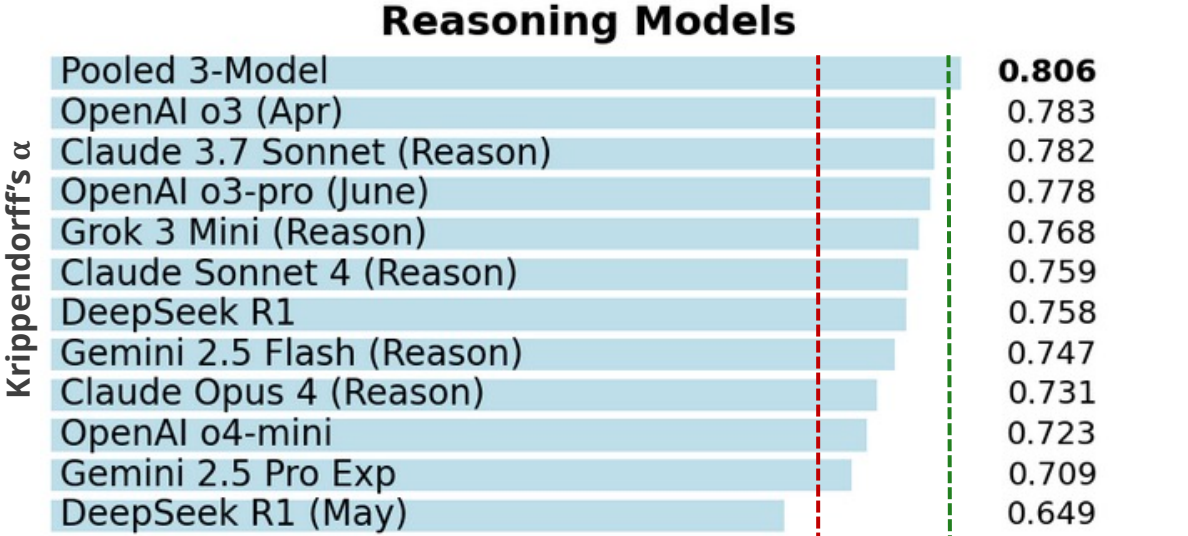
$o_{il}$  observed frequency of raters assigning label  $l$  to Tweet  $i$ .  
 $p_l$  proportion of labels assigned to category  $l$  across all Tweets.  
 $d_{lm}$  disagreement function for categories  $l$  and  $m$ .

# Reproducibility: Label agreement across 3 runs



*Krippendorff's  $\alpha$  captures the degree of agreement beyond what would be expected by chance.*

# Agreement with human expert labels



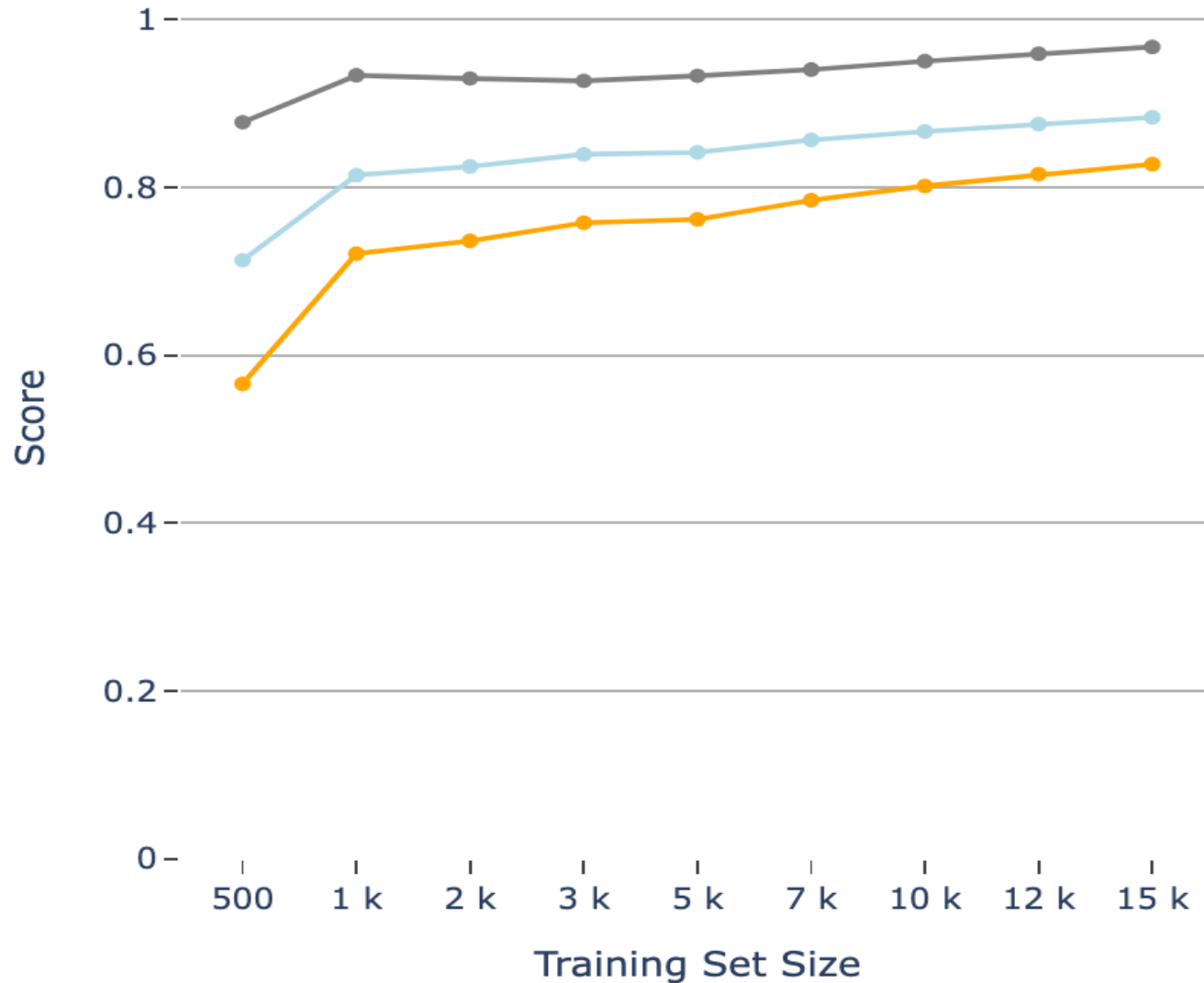
Insufficient (0.0 - 0.670)
 Acceptable (0.670 - 0.800)
 Reliable (0.800 - 1.0)

Krippendorff's  $\alpha$  captures the degree of agreement beyond what would be expected by chance.

Insufficient (0.0 - 0.670)
 Acceptable (0.670 - 0.800)
 Reliable (0.800 - 1.0)

Pooled 3-Model: Grok 3-mini (Reason), Gemini 2.5 Flash (Reason), o4-mini (Reason)

# Ablation: Training sample size



**Area under Curve**

accounts for *different probability thresholds*

**F1 Score**

Harmonic *mean of precision and recall*

**Krippendorff's  $\alpha$**

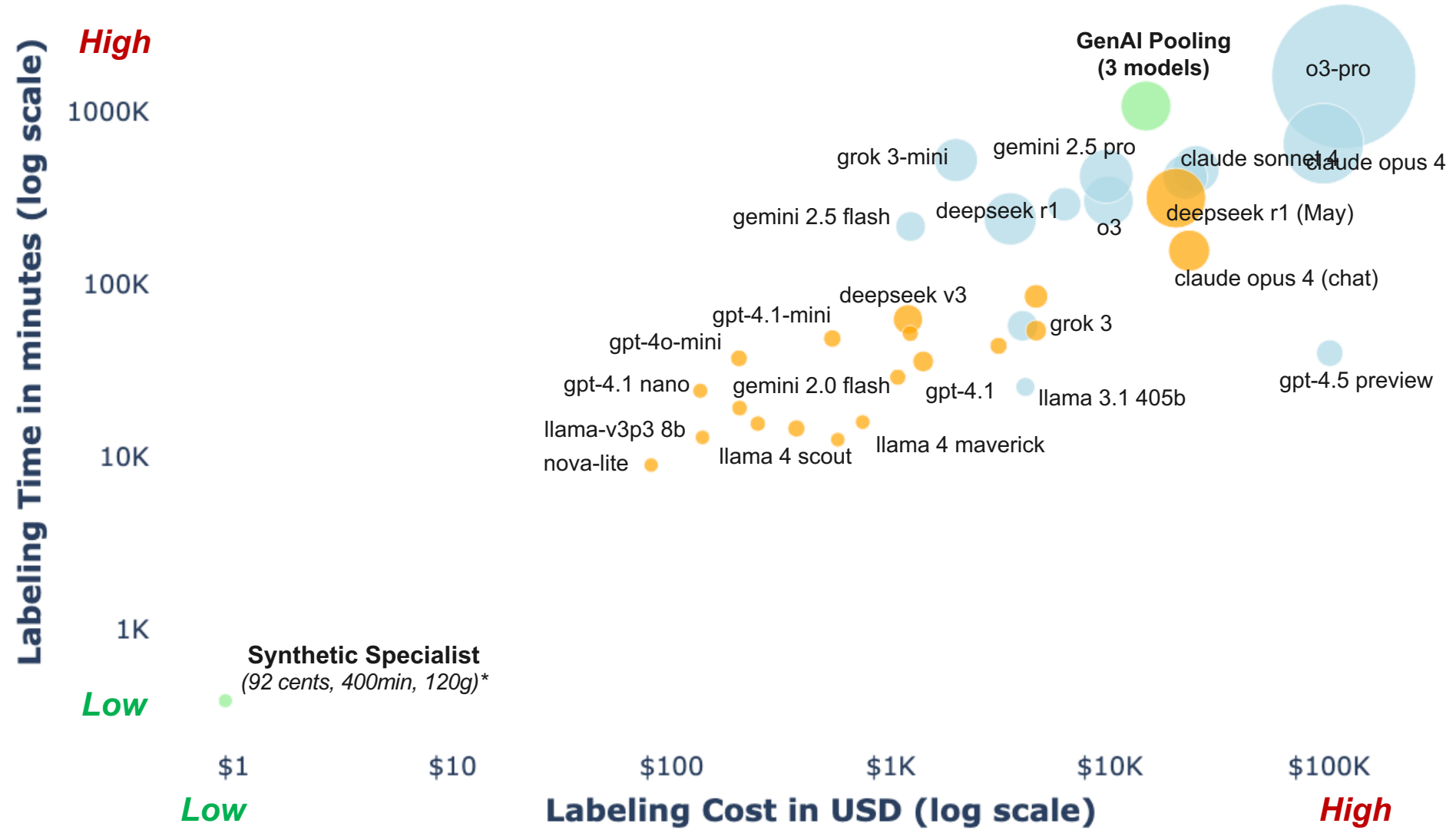
accounts for *chance agreement*

## Sampling Procedure

1. Label **pool of 15,000 tweets** with **three GenAI Models** and take majority vote.  
 *Gemini 2.5 Flash, Grok 3-mini, o4-mini*
2. Randomly **sample N labeled Tweets** from labeled tweet pool for **different N**
3. Evaluate **label agreement with validation sample** for each N.

# Impact on efficiency, performance, and CO<sub>2</sub> emission

for labeling 1 million Tweets



**Expert Label Agreement**  
Krippendorff's  $\alpha$

- Reliable ( $\alpha \geq .800$ )
- Acceptable ( $.670 \leq \alpha < .800$ )
- Insufficient ( $\alpha < .670$ )

**CO<sub>2</sub> Emissions**

- < 25 kg
- ~ 2,000 kg
- > 10,000 kg

**Notes**

GenAI Pooling 3 runs each Gemini 2.5 Flash, Grok 3-mini, o4-mini

Calculations assume INT8 quantization for improved model efficiency.

CO<sub>2</sub> emissions based on 369g per kWh electricity of U.S. energy mix.

Labeling time does not consider potential parallelization.

# Implications

## Organizations

**Powerful, scalable, and accessible** solution for complex classification tasks

- free of third-party constraints
- mitigate privacy and confidentiality concerns
- easily updated or replaced when world and/or task changes

## Research

**Inform downstream tasks as DV or IV**

- access to complex (marketing) constructs
- answer research questions / test hypotheses
- replicability of research that leverages AI

## Society

**Greater Accessibility at lower Cost**

- minimal hardware requirements
- local (edge) AI
- tiny CO<sub>2</sub> footprint



## Brand Relationship Synthetic Specialist

**6%** more accurate

**850** times faster\*

**10,000** times lower cost\*

**99.99%** less CO<sub>2</sub> emissions\*

***than best genAI***

\* after one time cost for 15K training labels: \$141, 260 minutes, 31 Kg CO<sub>2</sub>

# The simple math behind it all

## Reasoning Models

*More powerful, but more expensive*

GPT-4.1      \$8.0 / 1 M output tokens  
o4-mini      \$4.4 / 1 M output tokens,  
but ~20× more tokens per response

→ *a 45% price cut turns into a 1000% bigger bill*  
when verbosity is factored in

## Agentic AI

*More complex tasks, automated*

More models generating more output per task

→ *Even more \$\$\$ and CO<sub>2</sub>*

---

### *The Bottom Line*

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Users ↑ × Applications ↑ × Reasoning × Agentic AI = ↑ **Cost & CO<sub>2</sub>**



# Looking Ahead

source: coachapproachministries.org

## **After watching this async lecture:**

1. Read Capstone Assignment on [Canvas](#)
2. Form your [Capstone Team](#) *TODAY* on Canvas
3. Study [construct of interests](#) for your Capstone: must pick one from [here](#)

**Next Class:** Tuesday, March 31

***Fine-tuning pretrained LLMs***

**Always** check Schedule and Prep on: <https://www.ringel.ai/UNC/2026/BUSI488/Overview/>